Multiannual Strategy for the European Crime Prevention Network

Adopted on 16th of December 2015 by the EUCPN Board

1. Introduction

In line with the Council Decision 2009/902/JHA of 30 November 2009 setting up a European Crime Prevention Network (hereinafter referred to as Council Decision)[1] this strategy sets out long-term orientations for the European Crime Prevention Network (hereinafter referred to as Network) in order to increase its impact and strengthen its role in the field of crime prevention throughout the European Union**.** The strategy aims to provide the Network with more consistency and to enable it to tackle the challenges of tomorrow more efficiently.

Additionally, the adoption of this strategy refers to and complies with some of the obligations that directly or indirectly arise from:

- The Stockholm Programme – An open and secure Europe serving and protecting the citizen (for example paragraph 4.3.2 More effective crime prevetion)
- The Lisbon Treaty (for example Article 84)
- The findings of the external evaluation of the European Crime Prevention Network procured by the European Commission, Directorate General for Justice, Freedom and Security.
- The European Agenda on Security

1. Current situation

The Network was set up in May 2001 by Council Decision 2001/427/JHA to promote crime prevention activity in Member States across the EU, and to provide a means through which valuable good practice in preventing crime, mainly “traditional" crime, could be shared.

According to the findings[2] of the external evaluation, which was conducted in 2008 and early 2009, so far the Network has played a positive role in raising the profile of crime prevention at a European level and facilitating contacts between Member States, however its impacts have been limited and the awareness of its activities has been insufficient, which is certainly due to the diversity of national approaches to crime prevention.

Besides the organizational shortcomings – which have been addressed by the adoption of the Council Decision repealing and replacing the founding legislation in 2009 and by setting up a new Secretariat for the Network from 1 January 2011 – these limitations may originate from the lack of clarity over the definition of target groups and the purpose of the Network in relation to them.

The goals, the focus areas and the actions of the Network for the next five years as defined in this strategy are aimed at reducing the effects of the limiting factors.

[1] Council Decision Art. 4 point (d), Art. 6 point 1 (a) and Art. 6 point 2 (c)

[2] Section 5 (Conclusions & Future of the EUCPN) of the Final Report of the Evaluation of the European Crime Prevention Network published in March 2009 by the Centre of Strategy & Evaluation Services

3. Vision

The Network is a primary source of crime prevention development and good practices within the EU.

The **goals** of the Network are:

a) To be a point of reference for the target groups of the Network.

b) To disseminate qualitative knowledge on crime prevention.

c) To support crime prevention activities at national and local level.

d) To contribute to the EU policy and strategy of crime prevention and to contribute to various aspects of crime prevention at EU level in respect of the strategic priorities of EU.

The **target groups** of the Network are:

1) Practitioners and policymakers at local level.

2) Practitioners and policymakers at national level.

3) Relevant EU and international agencies, organisations, working groups, etc.

4. Mission

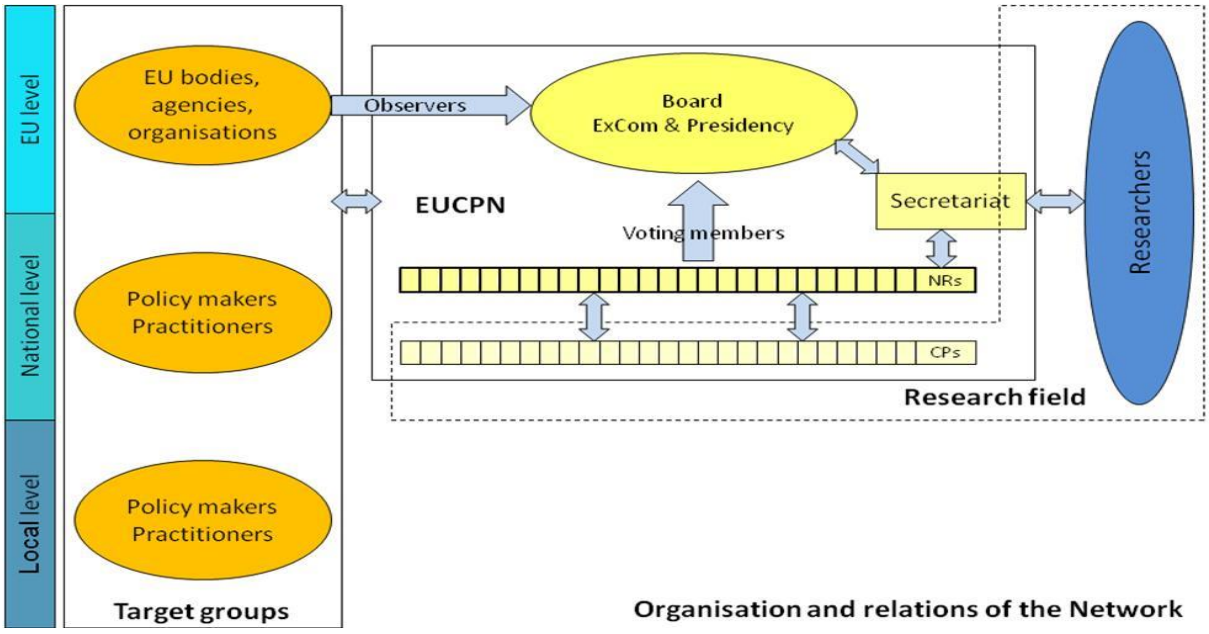
The Mission of the Network may be derived from Article 2 point 1 of the Council Decision as follows:

> **The Network contributes to the development and the promotion of a multidisciplinary and preventive approach to crime and feelings of insecurity at European level.**
>
> **The Network therefore actively supports policymakers and practitioners of European, national and local level.**

5. Structural overview

The goals of this strategy are going to be achieved through focused actions by the Member States through their National representatives – with the involvement of Contact points when necessary –, by the Board or by the Executive Committee, as foreseen in the Council Decision and in the Rules of Procedure for the Network. The Presidency is responsible for ensuring that progress is made on the implementation of this strategy. The Secretariat either provides support to the actions of the previous actors or carries out actions on its own within the framework of the ISEC project "*The development of the observatory function of the european centre of expertise on crime prevention within the EUCPN*" as foreseen in its Terms of Reference and within the following ISF project. The Secretariat liaises with other EU institutions, networks and fora. Upon request and/or within existing resources they may prepare and evaluate information provided by the national representatives or produced at the Best Practice Conference or received through cooperation with other institutions at EU level.

The figure below gives an overview on the organization of the Network and its relations to the target groups and to the research field. (NRs are indicating National representatives, CPs are for Contact points.)



Organisation and relations of the Network

6. Term and planning of implementation

This strategy is valid until the end of 2020. Actions to be delivered in the particular year and information on the funding of those should be included in the annual Work programme (WP) of the Network. In order to provide a certain level of flexibility by achieving the goals, Chapter 7 (Focus Areas and Actions) of this strategy and the Action plan (Annex 2) may be subject to annual review by the Board – when deciding upon the next year's Work programme –, while its keynote (Annex 1) remains unchanged. The figure below gives an overview of the system of planning middle-term and annual activities of the Network.

The EUCPN Board has agreed on performance indicators that constitute the measurement of success in relation to the goals of this strategy. This agreement includes the methodology by which to measure performance indicators and how to interpret outcomes. The zero measurement to score the Network on these indicators took place in 2012 and the progress in the Network's performance shall be measured in 2016.

7. Focus Areas and Actions

A) To be a point of reference for the target groups of the Network

As the Network was set up to prevent crime in Europe, its organization, its goals and activities need to be known by the target groups. On the other hand, if the Network addresses the needs of the target groups and orients its work on the basis of demand, contacts shall be intensified and extended with the members of the target groups and means of channeling-in interests in a bottom-up direction need to be explored.

Actions are going to be taken with the following focus:

- The Network identifies the information needs of each target group.
- The Network identifies the relevant means of communicating with the target groups.
- The Network focuses on raising the awareness of the target groups to the importance of crime prevention.

To address the above focus areas, the Network

1. Continue developing a database of contacts of the target group members in line with priorities of the policy cycle.
2. Improving the Network's communication strategy.
3. Developing a function as a wider EU 'platform' of crime prevention.
4. Providing a dynamic and interactive redesign of the EUCPN Newsletter.
5. The content, design and user friendliness of the EUCPN website should be kept in line with the current web standards
6. Updating the application of the uniform feedback tool for the EUCPN communication channels and events
7. The principle of rotation will be retained in relation to both the EUCPN presidencies and chairmanship of the board.
8. Assuming the funding is available, the EUCPN Secretariat should be further strengthened.

As impact of actions under Goal A, target group members will be identified and contact with them will be intensified. The Network's communication will be renewed and information of its activities available to target group members will be made more attractive.

B) To disseminate qualitative knowledge of crime prevention

As the Network intends to play an important role in disseminating qualitative knowledge, shared information should enable to improve crime prevention in Member States. By the collection and dissemination of information on facts, theories and practices, the Network shall contribute to finding the most adequate forms of interventions for the particular problems and to the standardization of solutions.

Actions are going to be taken with the following focus:

- The Network elaborates the concept of crime prevention.
- The Network collects and disseminates information on relevant crime problems.
- The Network collects and disseminates information on effective interventions and good practices.
- The Network collects information on effective means of implementing interventions.

To address the above focus areas, the Network

1. Intensive information exchange through the means of the network, research reviews, evaluation of good/best practices and development of recommendations in specific themes (identified by the Trios of Presidencies)
2. Analyze and development of the Network's concept of crime prevention
3. Disseminates information on relevant crime problems and on adequate responses to those.
4. Assessing the impact of crime prevention work.
5. The EUCPN should further develop its range of outputs to increase the capacity to respond to key stakeholder needs

As impact of actions under Goal B, range of information on relevant crime threats and on good practices of crime prevention available for target groups will be extended. Attention of the target groups will be drawn to recommended approaches and methods, and means of proper evaluation of crime prevention activities will be promoted.

C) <u>To support crime prevention activities at national and local level</u>

To increase the preventive approach in Europe it is necessary to meet the challenges of the target groups. By reinforcing the target groups with up-to-date know-how the Network should take account of and address the difficulties caused by the diversity of national conditions of crime prevention activities.

Actions are going to be taken with the following focus:

- The Network explores issues and solutions to financing crime prevention projects, programmes and initiatives
- The Network explores issues of communication.
- The Network explores on the meaning of context in implementing good practices.

To address the above focus areas, the Network

1. Review of EU funding sources and national funding mechanisms of crime prevention activities.
2. Publishes key documents in national languages.
3. Development of recommendations on the impact of the context on crime prevention.
4. Implementation of good/best practices by the Member States.
5. The funding of EUCPN supported activities should be made more transparent
6. Improving the links between the EUCPN and the national crime prevention institutions

As impact of actions under Goal C, the range of information available for target group members on possibilities and know-how of funding crime prevention activities will be

extended. Assistance to adapt ECPA winner projects and selected key documents in national languages will be made available for target groups.

D) To contribute to the EU policy and strategy of crime prevention and to contribute to various aspects of crime prevention at EU level in respect of the strategic priorities of EU.

In order to make preventive work part of the way to handle crime in Europe, the EU should be supported by the Network. The best use of existing knowledge base shall be made by setting up regular schemes of information exchange with relevant European actors.

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Actions are going to be taken with the following focus:

- The EUCPN intensifies the communication with the commission and other relevant EU bodies, agencies
- The Network uses its access to information from other fora in the EU.
- The EUCPN provides specific ideas and input to crime preventive initiatives at EU level if asked.

To address the above focus areas, the Network

1. Establishes closer cooperation with relevant EU bodies, agencies and organizations.
2. Increasing visibility of EUCPN.
3. The EUCPN will systematically align its priorities with the agreed EU priorities as regards the fight against crime
4. The EUCPN should develop its role in making inputs to EU and Member States policymaking in the crime prevention field
5. A more strategic approach to determining EUCPN activities, and strengthening its role in providing inputs to policymaking at the EU and Member State level
6. In addition to its relationship with individual entities, the EUCPN should seek to develop a function as a wider EU 'platform' bringing together a wide range of European and international organizations with a role in crime prevention

As impact of actions under Goal D, schemes and protocols for cooperation with relevant European and international partners will be set up and contribute to shaping crime prevention policy at EU level.

A detailed description of actions is included in Annex 2 in order to serve as a basis for the annual planning of the Work programme.

Keynote to the Multiannual Strategy for EUCPN

1. Background

In order to increase the impact of the European Crime Prevention Network (EUCPN) and strengthen its role in the field of crime prevention throughout Europe, it is crucial to develop **long term orientations.** Such orientations would provide the network with more consistency and would enable it to tackle the challenges of tomorrow more efficiently.

Additionally, the adoption of a Multiannual strategy would refer to and comply with some of the obligations that directly or indirectly arise from:

- The Council Decision 2009/902/JHA of 30 November 2009 setting up a European Crime Prevention Network (for instance Article 6.1 a: "the Executive Committee shall provide support to the Chair to ensure the development of the Network's strategy for approval by the Board");
- The Stockholm Programme – An open and secure Europe serving and protecting the citizen (for example Paragraph 4.3.2 More effective Crime prevention);
- The Lisbon Treaty (for example Article 84);
- The European Agenda on Security

2. Strategy

The strategy would be valid until to the end of 2020.

The Mission of the network is according to art. 2.1:

EUCPN contributes to the development and the promotion of a multidisciplinary and preventive approach to crime and feelings of insecurity at European level.

The Network therefore actively supports policymakers and practitioners of European, national and local level

3. Vision

The EUCPN is a primary source of crime prevention development and good practices within the EU.

The **goals** of the network are:

a) To be a point of reference for the target groups of the network;
b) To disseminate qualitative knowledge on crime prevention;
c) To support crime prevention activities at national and local level;
d) To contribute to the EU policy and strategy of crime prevention and to contribute to various aspects of crime prevention at EU level in respect of the strategic priorities of EU.

The **target groups** of the network are:

1. Practitioners and policymakers at local level
2. Practitioners and policymakers at national level
3. Relevant EU and international agencies, organisations, working groups, etc.

4. Focus areas

a. *To be a point of reference for the target groups of the Network*

- The Network identifies the information needs of each target group.
- The Network identifies the relevant means of communicating with the target groups.
- The Network focuses on drawing the attention of each target group to the importance of crime prevention.

b. *To disseminate qualitative knowledge of crime prevention*

- The Network elaborates the concept of crime prevention.
- The Network collects accurate information on relevant crime problems.
- The Network collects information on effective interventions.
- The Network collects information on effective means of implementing interventions.

c. *To support crime prevention activities at national and local level*

- The EUCPN explores issues and solutions to financing crime prevention projects, programmes and initiatives.
- The EUCPN explores issues of communication.
- The EUCPN explores on the meaning of context in implementing good practices.

d. *To contribute to the EU policy and strategy of crime prevention and to contribute to various aspects of crime prevention at EU level in respect of the strategic priorities of EU.*

- The EUCPN intensifies the communication with the Commission and other relevant EU bodies, agencies.
- The EUCPN uses its access to information from other fora in the EU.
- The EUCPN provides specific ideas and input to crime preventive initiatives at EU level if asked

5. Action plan

The work programme has to develop into a real action plan with different focuses that are chosen based on clear indicators and that are elaborated in concrete actions with objectives and realistic indicators to measure the results (SMART)

As structure for the Work programme

Focus	*Background*	*Result/deadline*	*Intervention*
The EUCPN focuses on the needs of information of each target group.	*.....*	*.....*	*....*

Goal A)

To be a point of reference for the target groups of the Network

Focus areas

- The EUCPN identifies the information needs of each target group.
- The EUCPN identifies the relevant means of communicating with the target groups.
- The EUCPN focuses on drawing the attention of each target group to the importance of crime prevention.

Action	Responsible	Deadline	Expected results	Remarks
1. Continue developing a database of contacts of the target group members in line with priorities of the policy cycle.	MS and Secretariat	Ongoing	Member states should review and forward on an annual basis contact addresses to the Secretariat. Database should be structured according to the priorities of the policy cycle. It should provide pertinent contact details of the target groups ready for assessment, feedback and dissemination purposes. These can also include contact details of other networks or groups of persons.	The Secretariat will handle the management and operational issues of this database.
2. Improving the Network's communication strategy				
2.1. Set-up and implement a communication plan (handling internal and external aspects).	MS and Secretariat	December 2016-Ongoing	An assessment of target groups' and NR's needs, as well as the evaluation of former communication models will be made by the Secretariat. A general concept on raising the Network's communication ability; including the development and implementation of a communication plan.	More emphasis should be given to the representation of the network on social media (as Facebook, Twitter …) in line with principles of actual communication culture within our modern society.

Action completed Action ongoing Not completed (deadline expired)

2.2. Active and continuous participation of the National Representatives in improving the Network's communication ability, by: • **Raising EUCPN's visibility in general (REC8)** • **Promoting the network in their countries (REC 11)** • **reinforcing networking with local and regional crime prevention practitioners**	Presidency, ExCom and Board	Start at MS level 2017 Reflect in WP 2018 and update from MS at BM during 2018	National Representatives share with the Network within existing capacities and in accordance with national circumstances their networking activities with local and regional crime prevention practitioners, and inform about initiatives linking EUCPN priorities and national or local needs.	The NR should inform their national target groups regarding EUCPN's projects and provide feedback on successful implementation of national projects to the Secretariat.
3. Developing a function as a wider EU 'platform' of crime prevention				
3.1. Increasing cooperation with the EUCPN Board observers.	Presidency, Board, Secretariat	Ongoing Starting 2016	Close cooperation is ensured with the Commission and the Council Secretariat especially in compliance with the European Agenda on Security.	Stakeholders meetings are organised on a regular basis by the Secretariat (cfr. SEC3 ISEC-project).
3.2. Establishing an efficient network of contact points. (REC14)	Board	2016 Ongoing	National Representatives share within existing capacities and in accordance with national circumstances their action plan on how they might further develop a network of contact points. MS identify national experts as the need arises, f.e. according to the themes of the presidencies or specific national projects.	The possibility of consulting a multidisciplinary network of experts with access to national statistics or other relevant information would be very useful for the Secretariat in order, for example, to pass on data on crime prevention and for the production of the Monitor. This would reinforce the impact of the EUCPN as a centre of expertise on crime prevention.

Action completed Action ongoing Not completed (deadline expired)

3.3 Setting-up collaboration projects with international institutions should be improved.	Presidency, Board, Secretariat	July 2016 – December 2016 2017 - Ongoing	Identifying the key stakeholders; international and EU agencies (Europol, CEPOL), NGO's, Networks… Contributing to specific projects of bilateral interest, highlighting EUCPN's expertise in crime prevention. Representing the EUCPN on relevant meetings organized by the stakeholders.	Cooperation with the international institutions should improve the visibility of the network and improve the stakeholders knowledge on the importance of crime prevention.
4. Providing a dynamic and interactive redesign of the EUCPN Newsletter.	MS and Secretariat	June 2017 – Ongoing	Exploring the possibility of adding to the newsletter an interactive dimension such as comment areas to discuss the projects and research.	The Newsletter will promote information exchange with target group members.
5. The content, design and user friendliness of the EUCPN website should be kept in line with the current web standards.	MS and Secretariat	Ongoing	The current website is regularly upgraded in compliance to modern web standards. Website should offer a portal function directing users to other relevant websites, rather than compiling documentation. The website should promote key national events on crime prevention and provide information on crime prevention. A subscribe button to the EUCPN newsletter is added.	A range of information is made available for target group members on possible ways of action in the field of crime prevention.

Action completed Action ongoing Not completed (deadline expired)

6. Updating the application of the uniform feedback tool for EUCPN communication channels and events.	MS and Secretariat	2016 – Ongoing	Feedback tool is implemented and used to evaluate EUCPN events.	Uniform feedback form for measuring participants' satisfaction (including expectations/suggestions for the next particular EUCPN event).
7. The principle of rotation should be retained in relation to both the EUCPN Presidencies and Chairmanship of the Board. (REC10)	Presidency, ExCom, Board and Secretariat	Ongoing	Reviewed rules of procedure (Art 3 – ExCom) – Composition of ExCom with a view to allowing outgoing Presidency to remain on ExCom after the end of its term.	
8. Assuming the funding is available, the EUCPN Secretariat should be further strengthened. (REC13)	Board and Secretariat	Autumn 2016 Starting autumn 2016	Call to MS for expressions of interest in providing 'virtual' secondment of experts to the Secretariat according to the theme of the presidency. Encouragement of NRs to increase their input in the work of the EUCPN. (**see also Goal A, action 2.2 Role NR**) Identify fields of collaboration between EUCPN and the network on administrative approach; f.e. exploring the possibility of adding the administrative approach against organised crime to their work tasks. At least intensify the collaboration between the two networks.	Reconciling the work program of the informal network on administrative approach with the work program of EUCPN in order to strengthen the role of EUCPN as a provider of prevention tools for local authorities.

Action completed Action ongoing Not completed (deadline expired)

Goal B)

To disseminate qualitative knowledge of crime prevention

Focus areas

- The EUCPN elaborates the concept of crime prevention.
- The EUCPN collects accurate information on relevant crime problems.
- The EUCPN collects information on effective interventions.
- The EUCPN collects information on effective means of implementing interventions.

Action	Responsible	Deadline	Expected results	Remarks
1. Intensive information exchange through the means of the Network, research reviews, evaluation of good/best practices and development of recommendations in specific themes (identified by the Trios of Presidencies)				
1.1 Relevant research articles will be disseminated through the newsletter and the website.	Board, Presidency and Secretariat	Continuously	Development and maintenance of a research database of crime prevention.	Needs to be accessible for all target groups.
1.2Pproject information about EU co-funded projects will be gathered and disseminated.	Board, Presidency, EU Commission and Secretariat	Start 2017 - Ongoing	Better dissemination of the knowledge and good practices developed by EU co-funded projects.	Multiple projects can have a crime prevention aspect without particularly focussing on it.
1.3 Presidencies who do not need to organize the BPC-ECPA will continue organizing thematic seminars about their chosen topic.	Presidency	Start 2016 - Ongoing	Information exchange and awareness raising of crime prevention issues.	continuous dissemination of quality knowledge on crime prevention.
1.4 The BPC-ECPA should be promoted and become better known.	Presidency, Board and Secretariat	Autumn 2018	Development of the BPC-ECPA towards the main EU networking platform about crime prevention. Use the BPC-ECPA to gather all contact points and to bring them in contact with international institutions.	Budget will possibly be needed to invite local practitioners and contact points.

Action completed Action ongoing Not completed (deadline expired)

1.5 Develop relevant interregional information exchange.	Board and Secretariat	2017 2018 - Ongoing	Analyse specific crime prevention similarities between regions. Reports from member states about new developments at the BPC or thematic seminars held by the presidency not hosting the BPC.	At the BPC or the thematic seminars experts have the opportunity to exchange views and information about new developments.
1.6 Inviting project coordinators and international institutions to BPC or thematic seminars hosted by the Presidency.	Board, Presidency and Secretariat	Continuously	Broader participation of experts on crime prevention issues at the BPC or thematic seminars hosted by the Presidency. This would contribute to disseminate quality knowledge on crime prevention and raise awareness.	Budget will need to be foreseen to invite these experts, if they do not cover their expenses themselves or they are paid for by the MS.
2. Analyse and development of the Network's concept of crime prevention.	MS and Secretariat, adoption by Board	2018	Updated EUCPN concept of crime prevention is available on website	A description of the EUCPN concept of crime prevention based on Art.2.2 of the Council Decision available on the website in a form that local crime prevention practitioners find it to be clear.
3. Dissemination of information on relevant crime problems and on adequate responses to those				
3.1 Review of victim surveys and research on comparable criminal statistics and fear of crime (i.e. Crime Prevention Monitor).	MS and Secretariat	December 2016 updated annually	New entries are uploaded to the research page of the website Providing a strategic overview of crime prevention developments in Europe.	Identification of the information need of the Network on the actual challenges of crime, identification of most relevant crime threats. Alliance with Europol and the expert group on the policy needs for data on crime.

Action completed Action ongoing Not completed (deadline expired)

3.2 Development of recommendations on approaching challenges of crime problems by target groups (i.e. Manuals/toolboxes).	Ms (working group of experts) and Secretariat	Every 6 months, according to the presidency	Experts' recommendations are available at the website Presentation of these EUCPN outputs on relevant meetings and conferences.	Based on discussions by the working group of experts, recommendations are developed and disseminated among target group members.
4. Assessing the impact of crime prevention work				
4.1 Research review and discussions on project methodologies and indicators of crime prevention activities and projects.	MS and Secretariat	2018	Recommendations are available at the website.	Based on MS experiences recommendations on assessing the impact of crime preventive work are developed and disseminated among target group members.
4.2 Understanding of EU trends across Member States with regards to crime prevention.	MS and Secretariat	2019	Provide an analysis of Member States' crime prevention institutional set-ups, strategies and policies.	
4.3 To the extent that can be assessed, an assessment of what impact crime prevention measures have on different types of criminal activities.	MS and Secretariat	2020	Overview of important crime prevention measures according to type of criminal activity.	This will probably not be possible of all the different types of criminal activities.
5. The EUCPN should further develop its range of outputs to increase the capacity to respond to key stakeholder needs. (REC4)	Presidency, Board and Secretariat	Ongoing Ongoing Ongoing	Proactive communication with local practitioners and within MS, in general and where possible, summaries of key materials are produced in the languages of MS for inclusion on EUCPN website. Where possible, local practitioners are engaged in the course of developing toolkits or exchanges of GP. Relevant institutions are continuously engaged and requests for input are responded	Ongoing dialogue within EUCPN about the value of existing toolkits and reports in order to build on, and add to, the value of existing resources.

Action completed Action ongoing Not completed (deadline expired)

Goal C)

To support and facilitate crime prevention activities at national and local level

Focus areas

- The EUCPN explores issues and solutions to financing crime prevention projects, programmes and initiatives.
- The EUCPN explores issues of communication.
- The EUCPN explores on the meaning of context in implementing good practices.

Action	Responsible	Deadline	Expected results	Remarks
1. Review of EU funding sources and national funding mechanisms of crime prevention activities.	MS and Secretariat	December 2016	Up-to-date information on funding sources is available on the website Information on budget of ECPA entries is available on the website.	Information on national and EU funding sources and mechanisms of crime prevention activities disseminated among target group members. Know-how of funding crime prevention activities will be extended.
2. Publishing key documents in national languages				
2.1 Translating, collecting and uploading key documents in national languages.	MS and Secretariat, selection by Board	2017	Inventory of key documents to be translated.	An inventory of key documents (annual reports, recommendations, event conclusions) available in national languages will be made and the Board will select the ones to be uploaded to the website.
2.2 Translation of event conclusions and recommendations.	MS, selection by the Board	1 month after decision by the Board	Documents adopted and selected by the Board are available in 23 national languages on the website. At least the ECPA winning projects should be distributed in national languages.	Upon the Boards explicit decision, documents adopted by the Board and addressed to the target groups should be translated in national languages.

Action completed Action ongoing Not completed (deadline expired)

2.3. A key EUCPN priority should be to produce good practice material for crime prevention practitioners at a regional and local level. (REC 5)	MS and Secretariat	Continuously	Commitment by Member States in the Annual Work Programme to translate, where practicable, a small number of key, practical materials for eventual inclusion on EUCPN website, as well as local websites. Translation of toolboxes should be aspired	It is not clear who is responsible for the translation of these products. There is no particular budget foreseen
3. Development of recommendations on the impact of the context on crime prevention (i.e. transferability of crime prevention projects) (see also Goal B, action 4)	Secretariat adoption by Board	2020	Recommendations are available on the website	Based on MS experiences, recommendations on the impact of context should be developed and disseminated among target group members.
4. Implementation of good/best practices by Member states.				
4.1. Providing support and evaluation to MS wanting to adapt projects being ECPA winners.	Secretariat, concerned MS	Continuously	A number of MS are adapting ECPA winner projects	Upon request from MS, the Secretariat should provide professional support to the adaptation of ECPA winner projects.
4.2. Development of an overview of implemented projects and ideas.	MS, Presidency and secretariat	Continuously	Knowledge of which projects and ideas are implemented in other countries.	MS will need to give the secretariat input about this aspect.
5. The funding of EUCPN supported activities should be made more transparent. (REC17)	Board and Secretariat	Annual reports	Funding details are included in the Annual Report and Work Programme.	
6. Improving the links between EUCPN and the national crime prevention institutions.	Board and Secretariat	2017	Detailed information of the different national crime prevention institutions, with links to their websites and contact details, should be available on the website.	

Action completed Action ongoing Not completed (deadline expired)

Goal D)

To contribute to various aspects of crime prevention at EU level in respect of the EU strategy of crime prevention

Focus areas

- The EUCPN intensifies the communication with the Commission and other relevant EU bodies, agencies.
- The EUCPN uses its access to information from other fora in the EU.
- The EUCPN provides specific ideas and input to crime preventive initiatives at EU level if asked.

Action	Responsible	Deadline	Expected results	Remarks
1. Closer cooperation with relevant EU bodies, agencies and organisations				
1.1 Stakeholder analysis.	Secretariat and volunteer MS	December 2016	Relevant partners are identified; priority should be given to developing closer relationship with CEPOL, EUROSTAT and EUROPOL.	In light of the key interests of the Network key stakeholders in the EUCPN's environment should be identified.
1.2 Meetings with relevant partners.		Annual and ad hoc	Annual stakeholder meeting with the stakeholders. Ad hoc meeting with relevant partners according to the themes of the presidencies.	Based on the stakeholder analysis and received partnership requests, a dialogue should be started up to develop agreements of cooperation with relevant partners, in order to exchange information and analysis.
1.3. Developing closer relationships with other European and international entities in the crime prevention field. (REC15)	Presidency, Board and Secretariat	Ongoing	Other crime prevention bodies are involved in EUCPN activities (e.g. presentations to the Board Meetings). EUCPN visibility is raised by participating in events and other activities organised by other organisations.	There is a need to be realistic on the extent to which a response to this recommendation can be developed and acted upon. The EUCPN will only be able to respond to this to the extent that other organisations see contact with EUCPN as useful.

Action completed Action ongoing Not completed (deadline expired)

			Information on such activities is provided in Annual Report. EUCPN should appear as a link on other websites.	Looking for synergies between EUCPN and other European and international entities. However also looking for gaps in crime prevention which can be filled by the EUCPN.
1.4 Cooperation with other networks	Board and Secretariat	2017	Cooperation with other Networks to exchange information or analysis. EUCPN should appear as a link on other websites.	
2. Increasing visibility of EUCPN				
2.1 Participation in international events and meetings.	Board, Presidency and Secretariat	Continuously	Presentation of the EUCPN on local and regional events. Presentations of the products of the EUCPN.	During presidencies, there are many meetings in the country. The EUCPN could use the general familiarity of people with other institutions, for example Europol, to promote the EUCPN brand.
2.2 Better dissemination of the products of EUCPN (also see goal b, action 1).	Board and Secretariat	Continuously	More awareness within the EU of the products of EUCPN.	The contact list of the newsletter should increase.
3. The EUCPN will systematically align its priorities with the agreed EU priorities as regards the fight against crime. (REC1)	Trio, Presidency, Secretariat, Board and Commission	Start January 2016	The trio will choose one EU priority to work on during 18 months. The presidencies within the trio will then translate this priority to local needs. Link with the EU priorities will be made in the Work programme and annual report.	

Action completed Action ongoing Not completed (deadline expired)

			The commitment to have a presentation of the Commissions' Work Programme on ExCom and BM in December, following its adoption by the Commission. The commitment to consider in ExCom and BM of the most recent SOCTA report in advance of drafting of Work Programme and consider and identify possible links between 'ordinary' crime and organised crime which would ensure that the EUCPN operates within its mandate. The commitment to systematically include in Work Programme an analysis of EU priorities and policies with associated actions. The commitment to insert relevant multiannual national programmes supported by the Internal Security Fund covering the Multiannual Financial Framework period 2014 to 2020 in the Work Programme. The commitment to include on agendas of BM relevant developments in Working	This to include brief presentation by the Commission observer member to the Board on EU work programme Priorities.

Action completed Action ongoing Not completed (deadline expired)

			Group meetings. In advance of BM NRs to be canvassed for agenda topics. An agreed programme for strengthening co-operation between the EUCPN and the informal Network on the Administrative Approach to Combating Organised Crime.	
4. The EUCPN should develop its role in making inputs to EU and Member State policymaking in the crime prevention field. (REC2)	Presidency, Trio, ExCom, Board and Secretariat	Starting 2016	One relevant EU and MS topic identified per trio and advocated in appropriate for a. Genval attended 3-4 times each year (subject to availability of new and relevant information on EUCPN activities). Proactively increased circulation of information on EUCPN activities/projects (including newsletter and ECPA).	
5. A more strategic approach to determining EUCPN activities, and strengthening its role in providing inputs to policymaking at the EU and Member State level. (REC3)	Board and Secretariat	Ongoing Ongoing Ongoing Ongoing	Continued collaboration with Eurostat. Circulation of (developed) research and outcomes. Impact Measurement Report in the context of 'secretariat'-project. MS' Crime prevention institutional set-ups, strategies and policies are included	This should be supported by strengthening structures within the EUCPN to provide: * An understanding of EU trends and across Member States with regard to crime; * An overview of Member States' crime prevention institutional set-ups,

Action completed Action ongoing Not completed (deadline expired)

		2020	on website/updated. Updates are available on the outcomes of impact assessments on crime prevention measures (**See also Goal B action 4**).	strategies and policies (some of this information is already available); * To the extent that can be assessed, an assessment of what impact crime prevention measures have on different types of criminal activity.
6. In addition to its relationship with individual entities, the EUCPN should seek to develop a function as a wider EU 'platform' bringing together a wide range of European and international organisations with a role in crime prevention (REC16) (see also Goal A, action 3)		Ongoing	Continuous engagement with other organisations. Annual stakeholders meeting are organised by the Secretariat.	For the short and medium term the focus will be on improving our own Network and working methods. The EUCPN will continue to engage with other organisations in the crime prevention area. Further developments along the lines of this recommendation could occur in the future as an outcome of this engagement.

Action completed Action ongoing Not completed (deadline expired)